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FORWARD-LOOKING STATEMENTS

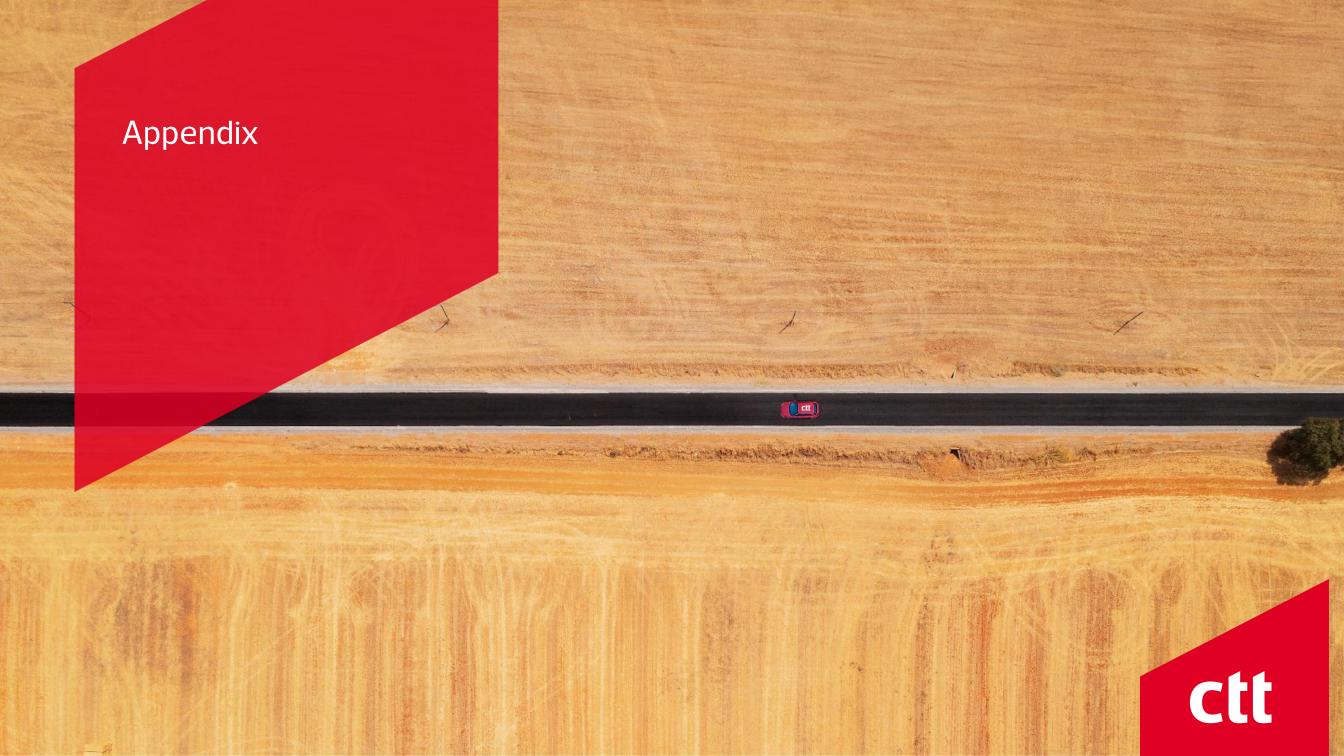
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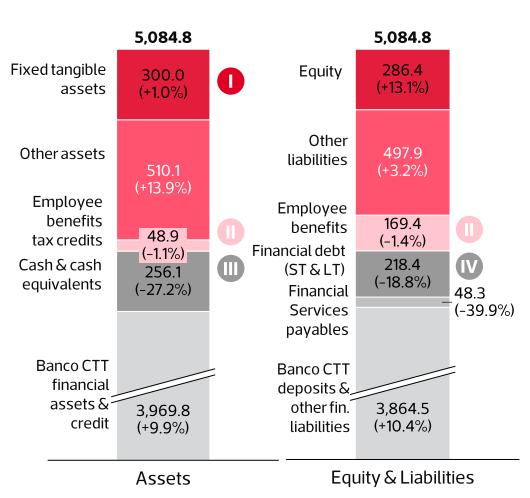


Solid and low levered balance sheet with a consolidated net cash position



Balance sheet, 31 March 2024

€ million; % change vs. 31 Dec. 2023



Fixed tangible assets	
(+) Rights of use (leases)	113.1
(+) Other fixed tangible assets	186.9
(=) Fixed tangible assets	300.0
Rights of use increased €3.0m vs. De	ec23 (+2.7%)
Adjusted cash ²	

Rights of use increased €3.0m vs. Dec2	23 (+2.7%)
II Adjusted cash ²	
(+) Adjusted cash Banco CTT	220.3
(+) Adjusted cash CTT	62.0
(=) Adjusted cash	282.3

Net employee benefits	
(+) Employee benefits (liabilities) *	169.4
(+) Employee benefits (equity) ¹	1.7
(-) Employee benefits tax credit	48.9
(=) Net employee benefits	122.2
* Of which €154.3m related to healt h	ıcare

IV Financial debt	
(+) Bank loans	62.1
(+) Lease liabilities	121.3
(+) Commercial Paper	35.0
(=) Financial debt	218.4

Solid growth in Express & Parcels



Express & Parcels - Revenues 1Q24

Consolidated view; € million; % change vs. prior year

Portugal	37.4 (+10.4%)
Parcels	34.6 (+12.8%)
Cargo	0.7 (-35.3%)
Banking network	1.1(+1.8%)
Logistics	1.0 (+13.0%)
Other	0.1(-66.5%)
Spain	62.6 (+110.5%)
Mozambique	1.4 (+35.4%)
Total	101.4 (+56.8%)

Volumes by region (mitems)

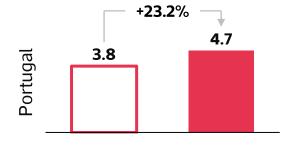
Metric	Total
1Q24	30.2
vs 1Q23	68.5%

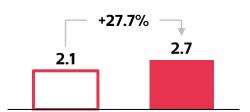
EBITDA 1,2

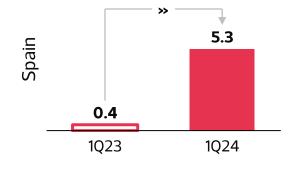
€ million; % change vs. prior year

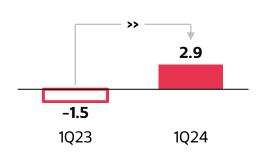
Recurring EBIT^{2,3}

€ million; % change vs. prior year









	Portugal		Spain	
1		which 9.65	20.5	
	12.4%	9%) CEP	120.9%	

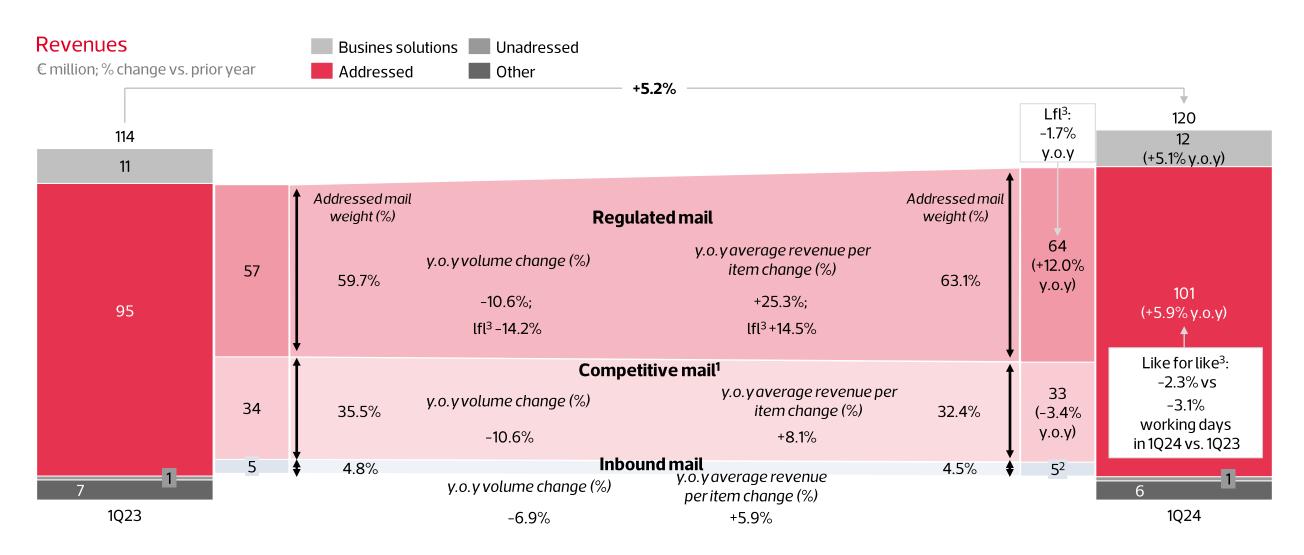
¹Excluding Specific items, depreciation & amortisation;

²Individual Accounts;

³Excluding Specific items

Expansion of regulated mail on the back of elections





Price increases will develop positively throughout the year

Price increases and more favourable mix compensating softer volumes



Mail & other - Revenues 1Q24

€ million; % change vs. prior year

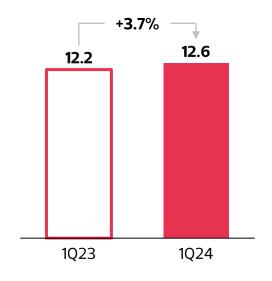
Transactional	97.8 (+6.3%)
Advertising	2.9 (-4.4%)
Editorial	3.0 (-4.7%)
Business solutions	11.9 (+5.1%)
USO parcels	1.8 (-9.5%)
Philately & other	2.0 (-6.2%)
Mail	119.5 (+5.1%)
Central Structure	0.8 (+31.2%)
Mail & other	120.3 (+5.2%)

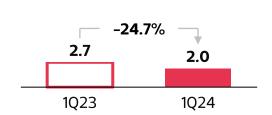
EBITDA¹

€ million; % change vs. prior year

Recurring EBIT²

€ million; % change vs. prior year





Volumes by type (m items)

Metric	Avg. mail prices	Addressed mail	Transactional	Advertising	Editorial	Unaddressed mail
1Q24	N.A.	101.7	91.3	4.3	6.1	69.5
vs 1Q23	9.92%	-10.5%	-9.5%	-28.4%	-9.3%	-9.1%

Strict ceilings on debt placements are restricting demand



Financial Services & Retail - Revenues 1Q24

€ million; % change vs. prior year

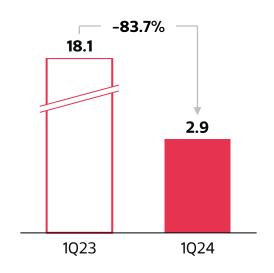
EBITDA¹

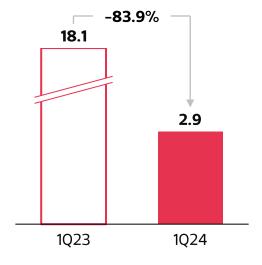
€ million; % change vs. prior year

Recurring EBIT²

€ million; % change vs. prior year

Total	5.5 (-80.8%)
Other	0.5 (+38.9%)
Retail products & services	1.2 (-63.8%)
Payments	0.2 (-30.6%)
Money orders	1.2 (+6.7%)
Savings & insurance	2.4 (-89.6%)





Financial Services volumes by type

Metric	Savings flows (€bn)	Placements	Redemptions	
1Q24	0.9	0.3	0.6	_
vs 1Q23	-90.0%	-96.1%	 -60.3%	

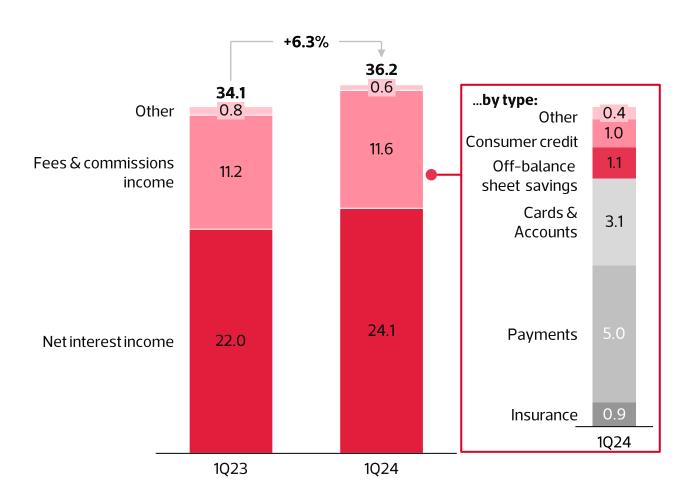
Money orders (m ops.)
2.1
-19.2%

Delivering strong growth



Banco CTT – Revenues¹1Q24

€ million; % change vs. prior year

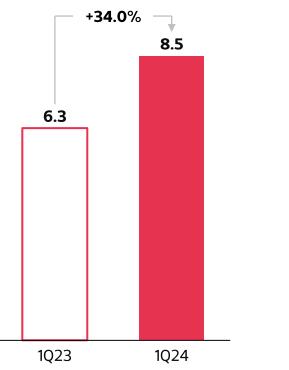


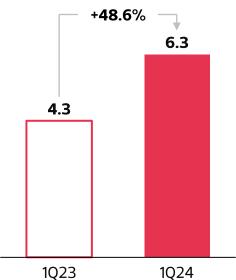
EBITDA^{1,2}

€ million; % change vs. prior year

Recurring EBIT^{1,3}

€ million; % change vs. prior year





¹"Banco CTT" reporting unit includes Payshop and other CTT payments;

²Excluding Specific items, depreciation & amortisation;

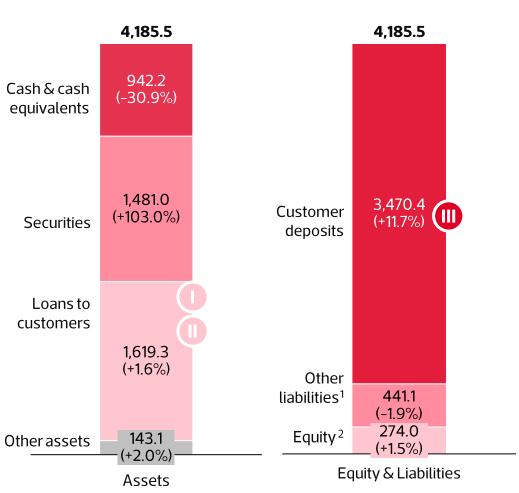
³Excluding Specific items

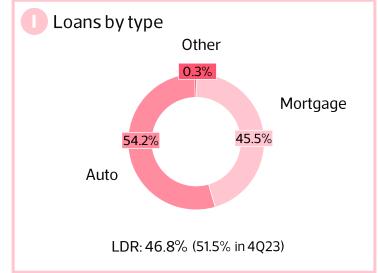
Balance sheet growth momentum driven by customer deposits

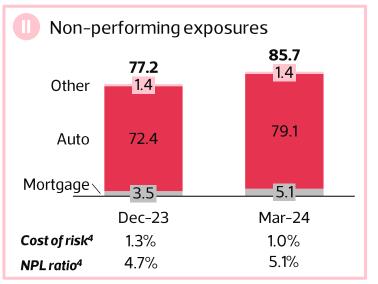


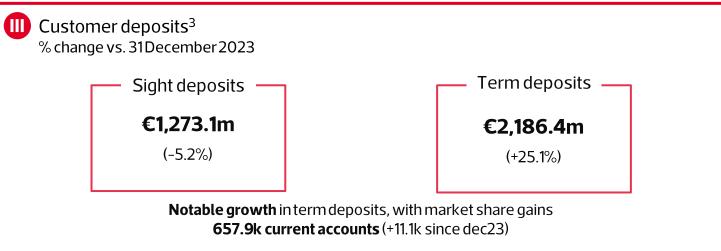
Banco CTT Balance Sheet-31 March 2024











Solid balance sheet with ample flexibility



Liquidity (LCR)

%, Fully implemented

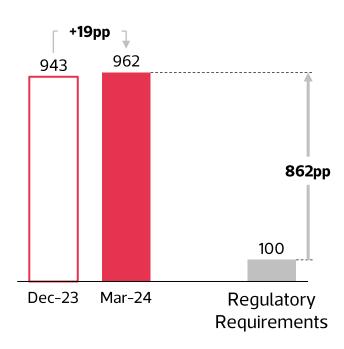


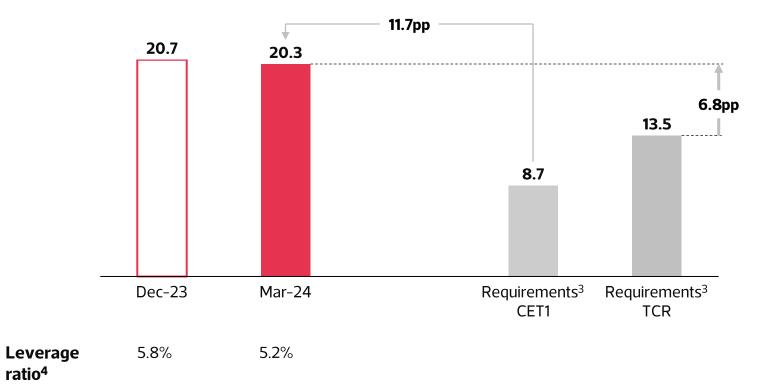
ratio4

Capital (CET1, TCR)¹

945.5

977.7





Consolidated Income statement



Income statement

€ million

Reven	ues
Operati	ing costs
	of which Impairments & provisions
EBITD/	1
Deprec	iation & amortisation
	of which IFRS 16 impact
Recurri	ing EBIT
Specific	items
EBIT	
Net fina	ancial income / (costs)
	of which IFRS 16 impact
Associa	ated companies – gains / (losses)
Earning	gs before taxes

Reported	
1Q23	1Q24
241.8	263.5
201.0	229.4
8.0	5.8
40.8	34.0
15.1	17.1
6.7	7.6
25.7	16.9
0.7	2.0
25.0	14.9
-3.1	-4.1
-0.8	-1.0
0.0	0.0
21.8	10.9
16.1	7.4

With Banco CTT und equity method ¹	der	
1Q23	1Q2	4
214.1	234	.2
178.1	207	'.1
1.5	1.	4
36.0	27.	0
13.3	15.	.3
6.4	7.	.3
22.6	11.	8
0.8	2.	0
21.8	9.	8
-0.7	0.	0
-0.8	-1.	0
2.4	4.	0
21.1	9.	8
16.1	7.	4

Consolidated Balance sheet



Balance sheet

nillion	Repo	orted
	31-Dez-23	31-March-24
Non-current assets	2,354.7	2,378.3
Current assets	2,402.0	2,706.5
Assets	4,756.6	5,084.8
Equity	253.3	286.4
Liabilities	4,503.4	4,798.4
Non-current liabilities	689.6	665.5
Current liabilities	3,813.8	4,132.9
Equity and Liabilities	4,756.6	5,084.8
Net financial debt	-39.0	-63.9
Net financial debt / EBITDA (LTM) (x)	-0.26	-0.44

With Banco CTT under equity method ¹		
31-Dez-23 31-March-2		
713.0	717.7	
506.7	472.0	
1,219.6	1,189.7	
253.4	286.6	
966.2	903.2	
333.8	334.3	
632.4	568.8	
1,219.6	1,189.7	
177.3	153.0	
1.44	1.34	

Consolidated Cash flow statement

(net) 1

Change in other ²

Net change in cash



sh flow nillion		Reported		With Banco CT	T under equity	method ³
IIIIIOII	1Q23	1Q24	∆24/23	1Q23	1Q24	∆24/23
EBITDA	40.8	34.0	-6.8	36.0	27.0	-8.9
Non-cash items	0.4	-2.7	-3.1	-5.6	-6.7	-1.0
Specific items affecting EBITDA	-0.7	-2.0	-1.2	-0.8	-2.0	-1.2
Capex	-5.6	-8.6	-3.0	-4.6	-7.1	-2.5
Change in working capital	9.2	-12.3	-21.5	15.4	-3.4	-18.7
Operating cash flow	44.2	8.5	-35.6	40.3	7.9	-32.4
Employee benefits	-4.4	-4.6	-0.1	-4.4	-4.6	-0.1
Tax	-0.1	-0.1	0.0	-0.1	-0.1	0.0
Free cash flow	39.7	3.9	-35.8	35.8	3.2	-32.5
Debt (principal + interest)	34.7	-55.0	-89.8	34.7	-55.0	-89.8
Dividends	0.0	0.0	0.0	0.0	0.0	0.0
Acquisition of own shares	0.0	-7.0	-7.0	0.0	-7.0	-7.0
Financial investments & other	0.0	32.5	32.4	0.0	32.5	32.4
Net change in adjusted cash	74.4	-25.7	-100.1	70.5	-26.3	-96.8
Change in liabilities FS & other & Banco CTT						

-71.7

1.9

-95.5

-130.9

-228.1

3.0

92.9

0.0

163.4

-72.1

0.0

-98.4

59.2

-1.0

132.5

-165.0

-261.8

0.0

¹ The change in net liabilities of Financial Services and Banco CTT reflects the evolution of credit balances with third parties, depositors or other banking financial liabilities, net of the amounts invested in credit or investments in securities / banking financial assets, of entities of the CTT Group providing financial services, namely the financial services of CTT, Payshop, Banco CTT and 321 Crédito; ² The change in other cash items reflects the evolution of Banco CTT's sight deposits at Bank of Portugal, outstanding cheques / clearing of Banco CTT cheques, and impairment of sight and term deposits and bank applications; ³ Proforma due to Payshop transaction

Specific items



Specific items

€million

	Reported		
	1022	1024	
	1Q23	1Q24	
Recurring EBIT	25.7	16.9	
Specific items	0.7	2.0	
Staff costs	0.3	0.1	
ES&S	0.8	1.6	Mainly transaction costs with real estate deal.
Other op. costs & other gains	-0.4	0.3	
EBIT	25.0	14.9	

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